



TRUST BOARD MEETING

AGENDA

Horotiu meeting room, Level 2
9.30 am – 2.30 pm, Thursday 25 June 2025

Times:	Board Arrival:	9:15am
	Meeting Start:	9:30am
	Morning Tea	10:55 – 11:10am
	Lunch:	12.30 – 1.00pm
	Meeting Close:	2:30pm
Attendees:	Committee Members:	Rachael Tuwhangai (Chair), Alastair Carruthers (Deputy Chair) Ben Palmer, John Judge, Dr David Williams, Melissa Firth, Penny Hulse, Lupematasila Misatauveve Dr Melani Anae, Distinguished Professor Emeritus Paul Spoonley, Martin Mariassouce.
	AM Executive Team:	David Reeves (CE), Jignasha Patel (Director Finance and Enterprise), Catherine Hammond (Director of Collections & Research), Victoria Travers (Director of Audience Engagement), Te Arepa Morehu (Tumuaki Māori), Catherine Smith (Director People and Organisation)
	Required AM Attendees:	Andrea Caroll (Head of Finance), Rose Leonard (Governance & Stakeholder Relations), Annika Lim (Governance Advisor)
	Invited External Guests:	Daniel Pouwels (Auckland Museum Institute Chair) - -
Apologies:	Invited AM Attendees:	Sarah McLean-Orsburn (Pacific Advisory Group Chair) & Precious Clark (Taumata-a-Iwi Chair)

Trust Board meeting - 25 June 2026

25 June 2026 09:30 AM - 02:30 PM



Agenda Topic	Presenter	Time	Page
OPENING			
1. Welcome	Chair	09:30 AM-09:33 AM	5
1.1 Apologies			
1.2 Conflicts of Interest			5
MOVE INTO CLOSED SESSION			
2. IN COMMITTEE Board Only	Chair	09:33 AM-10:18 AM	
2.1 Board Only Time			
2.2 Board/CE Only			
PERFORMANCE			
3. Chief Executive Report	Chief Executive	10:18 AM-10:38 AM	8
3.1 [REDACTED]			18
MOVE TO OPEN SESSION			
ADMINISTRATIVE ITEMS			
4. Confirmation of Minutes	Chair	10:38 AM-10:40 AM	19
5. Actions Register	Governance & Stakeholder Relations Manager	10:40 AM-10:50 AM	29
6. Correspondence	Governance & Stakeholder Relations Manager	10:50 AM-10:55 AM	
MORNING TEA		10:55 AM-11:10 AM	
STRATEGIC ITEMS			
7. Māori Court External Elevations Project	Director Finance and Enterprise	11:10 AM-11:25 AM	33

7.1	Project Initiation Document Māori Court External Elevations	37
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7.2	Signed Capital Expenditure Authority Māori Court External Elevations	54
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MANAGEMENT ITEMS

8.	Health & Safety Update	Director People & Organisation	11:25 AM-11:40 AM	55
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9.	Executive Team Update - Director of Collections and Research	Director of Collections and Research	11:40 AM-12:00 PM	60
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FINANCIAL ITEMS

10.	Monthly Finance Reports	Director Finance and Enterprise	12:00 PM-12:10 PM	80
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10.1	Monthly Finance Report - April 2026			80
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10.2	Monthly Finance Report - May 2026			86
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11.	Budget Update F2027	Director Finance and Enterprise	12:10 PM-12:20 PM	91
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12.	Investment Report	Director Finance and Enterprise	12:20 PM-12:30 PM	97
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12.1	AWMM Milford Report			100
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12.2	FFT Milford Report			107
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LUNCH			12:30 PM-01:00 PM	
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PARTNER UPDATES

13.	Pacific Advisory Group Update		01:00 PM-01:10 PM	114
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14.	Auckland Museum Institute Update	AMI Chair	01:10 PM-01:20 PM	115
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15.	Taumata-ā-Iwi Update		01:20 PM-01:30 PM	119
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COMMITTEE UPDATES

16.	Audit & Risk Committee Update	ARC Chair	01:30 PM-01:45 PM	120
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MOVE INTO CLOSED SESSION

16 CONTINUED - Audit & Risk Committee Update – ARC Chair
Risk Management Update

17.	Capital Campaign Committee Update - Integrated Spatial Investment Plan	CCC Chair	01:45 PM-01:55 PM	123
17.1	Integrated Spatial Investment Plan - Programme Options			125
17.2	Integrated Spatial Investment Plan Presentation			128
MOVE INTO OPEN SESSION				
17 CONTINUED - Capital Campaign Committee Update		CCC Chair	01:55 PM-02:00 PM	152
	17.3 - Revised TOR for the Capital Campaign Committee - 25 June TB			152
17A Executive and Governance Committee Update		EGC Chair	02:00 PM-02:05 PM	
OTHER BUSINESS				
18.	Domestic Entrance Fee Review	Chief Executive	02:05 PM-02:15 PM	155
18.1	Domestic Entrance Fee Analysis			158
19.	General Business	Chair	02:15 PM-02:20 PM	
20.	Meeting Review - Link to Survey	Chair	02:20 PM-02:30 PM	