AUCKLAND WAR MEMORIAL MUSEUM TRUST BOARD

MEETING AGENDA

Date:	**22 October 2026**	
Location:	**Horotui Room Level 2 Auckland Museum**	
Times:	**Start:**	**9:25am**
	Close:	**2:30pm**
Attendees:	**Board Members:**	Rachael Tuwhangai (**Chair**), Alastair Carruthers (**Deputy Chair**) Ben Palmer, David Williams, Melissa Firth, Penny Hulse, Paul Spoonley, Martin Mariassouce, John Judge, Melani Anae
	AM Attendees:	Catherine Hammond (Acting Chief Executive), Jignasha Patel (Director Enterprise, Finance & Property), Victoria Travers (Director Audience Engagement), Te Arepa Morehu (Tumuaki Māori), Catherine Smith (Director People & Organisation), Rose Leonard (Governance & Stakeholder Relations Manager), Andrea Carroll (Head of Finance), Annika Lim (Governance Manager) Jane Sheetz (Head of Development), Chantelle Urquhart (Head of Communications and Governance), Tom Trnksi (Head of Natural Sciences), Chantal Knowles (Head of Human History), Talei Tu'inukuafe (Associate Curator, Māori), Nigel Borell (Curator Taonga Māori)
	External Attendees:	Daniel Pouwels (Auckland Museum Institute Chair), Sarah McLean-Osborn (Pacific Advisory Group Chair)
Apologies:	David Reeves (Chief Executive)	

AWMM Trust Board Meeting - 22 October 2026

22 October 2026 09:25 AM - 02:30 PM

Agenda Topic			Presenter	Time	Page
1.	Welcome		Chair	09:25 AM-09:30 AM	5
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	1.2	Interests			5
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2.	Board Only		Chair	09:30 AM-10:45 AM	9
	2.1	Board Only Time			
	2.2	Board/CE Only			9
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3.	Confirmation of Minutes		Chair	10:45 AM-10:47 AM	14
4.	Actions Register		Governance & Stakeholder Relations Manager	10:47 AM-10:52 AM	28
5.	Correspondence		Chair	10:52 AM-10:55 AM	31
	5.1	[redacted]			31
MORNING TEA				10:55 AM-11:10 AM	
6.	Chief Executive Report		Chief Executive	11:10 AM-11:15 AM	32
7.	2025/26 Annual Report & 2025/26 Annual Return		Director Enterprise, Finance & Property Services	11:15 AM-11:25 AM	39
	7.1	Annual Report FY2025/26			42
	7.2	Management Representation Letter			74

	7.3 Trust Board Representation Letter			80
8.	Grants Applications	Head of Development	11:25 AM-11:40 AM	86
	8.1 [redacted]			89
	8.2 [redacted]			91
	8.3 [redacted]			93
9.	Organisational Change Process Review	Director People & Organisation	11:40 AM-11:55 AM	95
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10.	[redacted]	Head of Human History/Associate Curator Māori/Curator Taonga Māori	11:55 AM-12:05 PM	99
11.	[redacted]	Tumuaki Māori	12:05 PM-12:15 PM	105
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12.	Te Tiriti-led Implementation Plan	Tumuaki Māor	12:15 PM-12:20 PM	107
13.	Te Mana o Rangitāhua Project	Head of Natural Sciences	12:20 PM-12:35 PM	108
14.	Health & Safety Report	Director People & Organisation	12:35 PM-12:40 PM	110
15.	Financial Reports	Director Finance and Enterprise	12:40 PM-12:50 PM	119
	15.1 Finance Report - August			119
	15.2 Finance Report - September			126
16.	Investment Reports	Director Enterprise, Finance & Property Services	12:50 PM-12:55 PM	134
	16.1 Investment Report - August			134
	16.2 Investment Report - September			137
17.	Farewell	Chair	12:55 PM-01:00 PM	
LUNCH			01:00 PM-01:30 PM	

18.	Auckland Museum Institute Update	AMI Chair	01:30 PM-01:35 PM	142
	18.1 AMI Annual Plan Update October 2026			144
19.	Pacific Advisory Group Update		01:35 PM-01:40 PM	145
20.	Taumata-ā-Iwi Update		01:40 PM-01:45 PM	147
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21.	Audit & Risk Committee Update	ARC Chair	01:45 PM-01:55 PM	150
22.	Planning Committee Update	PC Chair	01:55 PM-02:00 PM	153
23.	Capital Campaign Committee Update	CCC Chair	02:00 PM-02:05 PM	154
24.	Executive & Governance Committee Update	EGC Chair	02:05 PM-02:15 PM	
MOVE TO OPEN SESSION				
25.	General Business	Chair	02:15 PM-02:20 PM	
26.	Governance Platform	Head of Communications & Governance	02:20 PM-02:25 PM	155
27.	Meeting Review - Link to Survey	Chair	02:25 PM-02:30 PM	